Vendor Virtual Briefing

5 April 2022



















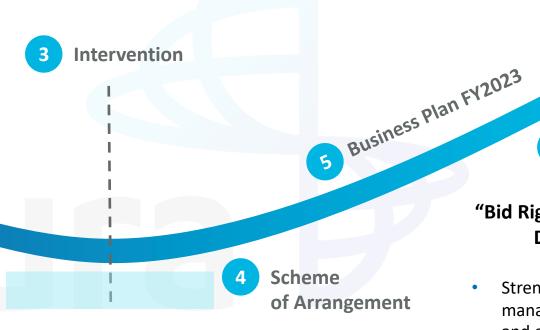
Necessary steps taken to turnaround Sapura Energy







- Unsustainable debt
- High Accounts Payables
- Bids; impacted by margin pressure
- Execution challenges
- COVID-19
- Suspension of credit facilities



- Debt restructuring
- Resolve outstanding trade payables
- Seek support from business partners to continue operations
- Secure new sources of funding

"Bid Right; Execute with Discipline"

Recovery

- Strengthen risks
 management at bidding
 and execution
- Stronger contract and cost management
- Retain the right talents

We took action to resolve outstanding debts



The High Court of Malaya granted Sapura Energy & 22 subsidiaries two Orders:

Restraining Order (RO)

- an order to stay all legal proceedings against SEB + 22 subsidiaries for three months while we negotiate a proposed Scheme of Arrangement (SOA) with creditors
- this allows a stable platform to formulate a commercially viable restructuring scheme with minimal disruption to operations to ensure business continuity.

Scheme of Arrangement (SOA):

- permission for us to negotiate with creditors a proposed scheme of arrangement (SOA) to resolve outstanding debts, which will be voted at a Court-convened meeting.
- Once approved by 75% majority by value in each class of creditors and sanctioned by the Court, the SOA is binding on Sapura Energy and creditors.

Why this is the best long-term solution, under the circumstances

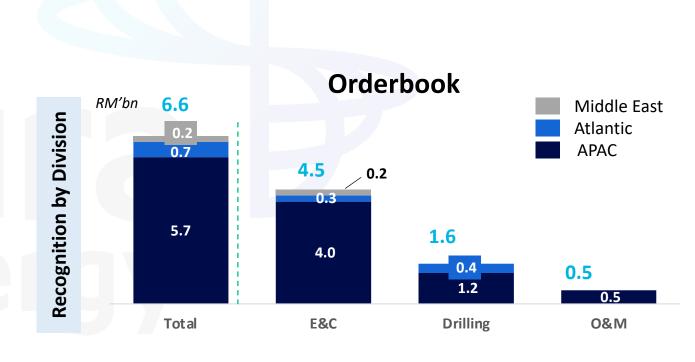


- A court-sanctioned process that reduces uncertainty of payment, helps us resolve our debts in an orderly manner
- Averts risk of liquidation, providing better terms for vendors, and the right to negotiate and vote on the outcome
- We remain in control of the company, while working out debt restructuring
- Allows ongoing operations with minimal disruptions; current work with vendors can continue.

A Reset for Sapura Energy



- Strategic divestment plan, aligned to future business direction
- Review business direction bids focused on areas where we are most competitive
 - Asia Pacific and Atlantic
 - Project portfolio shift: short- medium term towards transportation and installation, construction anchored to Lumut fab yard
- Negotiate legacy contracts to recover or limit losses.
- Improve project delivery thru enhanced project management discipline, stronger contract and cost management to protect margins.
- Enterprise Risk Management Framework, with appropriate risk appetites across our value chain



Overview of SOA Process



Orders granted

High Court of Malaya grants two Orders –

- restraining order
- nod for proposed SOA negotiations

SOA covers outstanding claims

- with 23 named entities
- for work delivered on or before 31 Jan 2022

Inform stakeholders

- notice on two national dailies
- emails, microsite

Negotiate SOA

Kick-off briefing session with creditors

Proof of debt process

Propose and negotiate SOA with creditors

Finalise proposed SOA

Vote & sanction

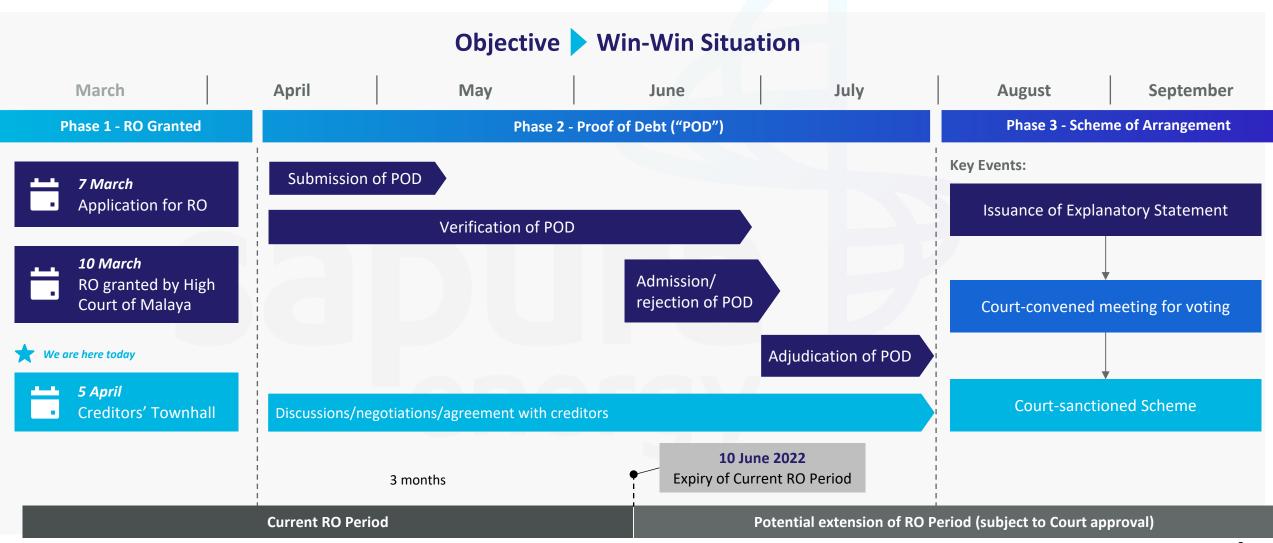
Court-convened meeting for creditors to approve SOA

Court sanctions SOA,
SOA binding on Sapura Energy and
all creditors

Execute SOA payment plan

Indicative Timeline (subject to change)





Proof of Debt ("POD") (1/3)



Objective and importance of POD exercise

- Each creditor included in the SOA will be required to submit POD for its claim up to the Cut-off date to the respective Scheme Company.
- Upon the claim being verified and admitted, the creditor will be entitled to vote on the Scheme at the Court-convened meeting.
- Once the Scheme is voted in favour by at least 75% majority in value of each class of creditors in each Scheme Company and sanctioned by the Court, creditors will receive past dues in accordance with terms of the Scheme.

It is important for the creditors to:

- Participate in the POD exercise;
- Provide accurate/complete information/documents supporting its claim; and
- Strictly adhere to the timeline as advised by the respective Scheme Companies.
- failing which the creditors' claim will be taken as per the records of the Scheme Company for the purpose of the SOA

Cut-off date for POD - 31 January 2022

- Any goods provided and/or services rendered on or before 31 January 2022 will be subject to POD including
- Goods and services rendered with invoices issued by 31 January 2022
- Goods and services rendered with invoices issued after 31 January 2022
- Goods and services rendered without invoices

Proof of Debt ("POD") (2/3)



Commencement of POD exercise

- Tentatively in April 2022
- Look out for an email communication from us in April 2022 containing the POD Form and guidelines on the POD submission

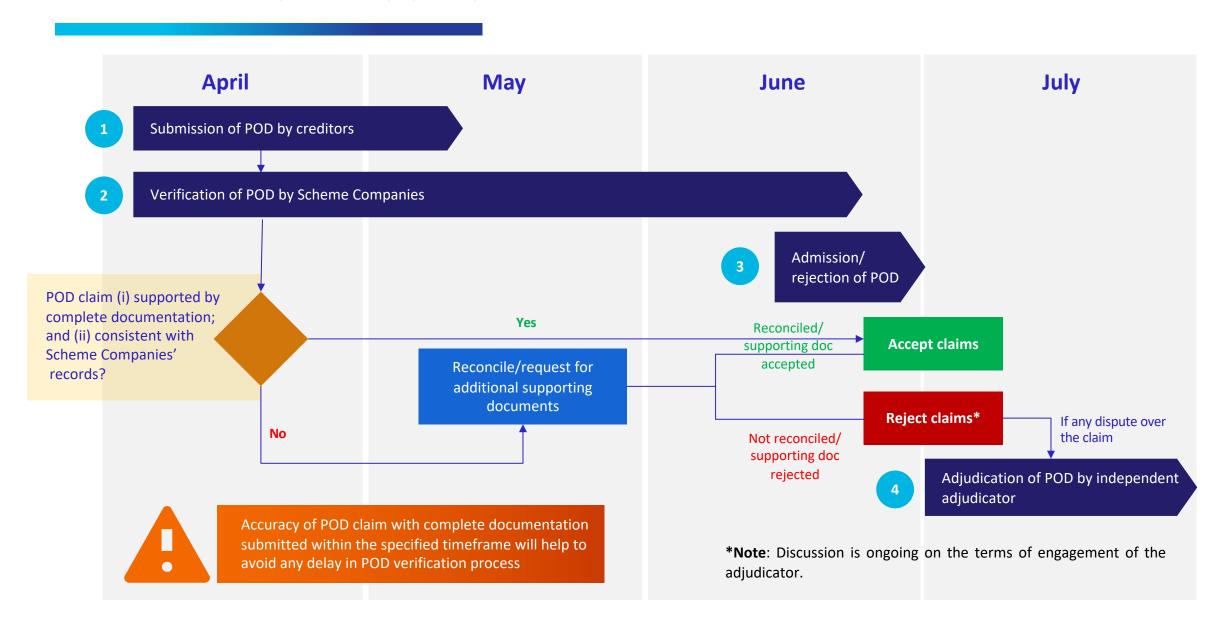
Key ingredients for POD

- POD Form setting out your claim, to be attested by a Commissioner for Oaths (or a Notary Public if a Commissioner for Oaths is not available)
- Supporting documents such as invoices, delivery orders, payment certificates and other relevant documents
 (Note: Statement of Account without any supporting documents will not be accepted)

Acceptance or rejection of POD

■ The Scheme Companies will notify creditors on POD admission/rejection upon completion of POD verification

Proof of Debt ("POD") (3/3)



After POD, what's next?



The last milestone

- A final list of claims and the Scheme will be drawn up upon completion of the POD exercise.
- An explanatory statement setting out details of the SOA will be issued to all scheme creditors.
- Tentative virtual briefing with creditors to explain the details of the Scheme.
- The Scheme to be voted upon by the creditors (tentatively in August/September 2022) followed by Court sanction if 75% majority per class voted in favour of the Scheme.

Our Resolve



What we need to do

FY23 – regain stable platform

Reset Sapura Energy for future growth

Our Commitment to You

Keep you updated of progress

Help you make informed decisions

Work with you towards agreeable solution

A successful Reset requires time and the collaborative effort between our teams and our lenders, vendors, clients and shareholders

What to expect after this Townhall?



- The next milestone will be the commencement of POD Exercise
- Please expect to receive an email communication from us soon which will contain guidelines to submit POD, and the relevant POD forms
- In the meantime, should you have any queries, please let us know

Getting in touch with us...

Support Hotline

- **+**603 8659 8338
- Available from Mon Fri,
 1000 1600 GMT+8

Helpdesk email

helpdesk@sapuraenergy.com

Have a **question**? Submit here



Scan QR Code



Did you find this **helpful**? Let us know

Or go to menti.com and use code 53 24 38 54







We thank you for your support during these challenging times

